

Now 50 Properties in 22 Countries Around the World

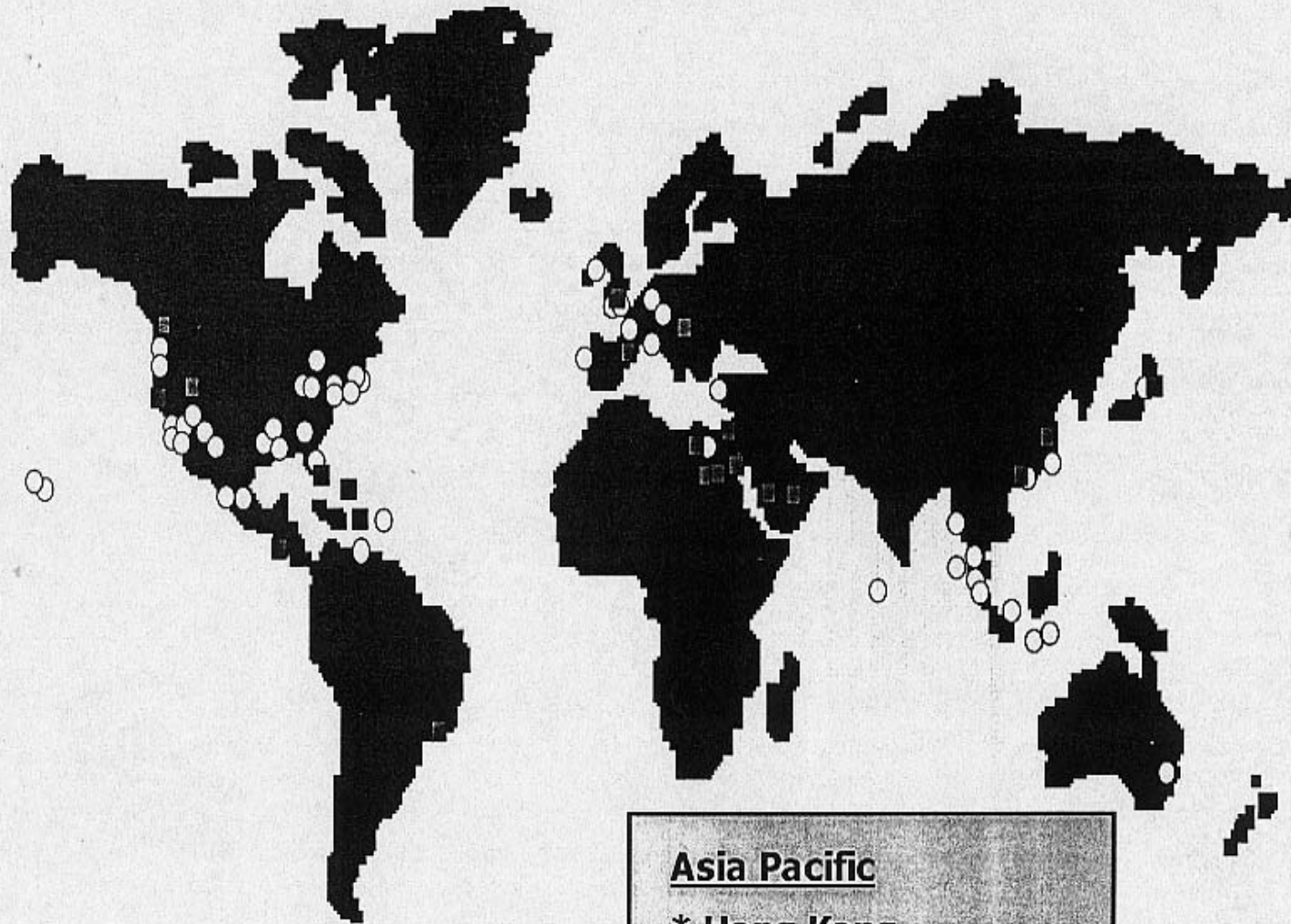


Unit Growth - Worldwide



- 50 Existing (37 hotels; 13 resorts)
- 21 Planned (14 hotels; 7 resorts)

Under Development



Americas/Caribbean

- * Costa Rica
- * Exuma, Bahamas
- * Jackson Hole, Wy.
- * Miami
- * Puerto Rico
- * San Francisco
- * Sao Paulo
- * Whistler, B.C.

Middle East

- * Alexandria
- * Amman
- * Beirut
- * Cairo Nile Plaza
- * Doha
- * Riyadh
- * Sharm el Sheikh

Asia Pacific

- * Hong Kong
- * Shanghai
- * Tokyo

Unique Competitive Strengths

- Singularly Focused
- Premier Luxury Brand
- Global Presence
- Strategic Investor Relations
- People Culture

	Four Seasons	Ritz-Carlton	St. Regis	Peninsula
Beijing				
Chicago				
Dubai				
Hong Kong				
London	X			
Los Angeles				
Milano				
New York				
Paris				
San Francisco				
Shanghai				
Singapore				
Sydney				
Tokyo		X		
Toronto		X		
(*) Under Construction				

People Culture Drives Everything That We Do

- **Vendor Focus**
 - Common Commitment to Quality
 - Fair Pricing
 - Win / Win

- **Employee Focus**
 - Common Values
 - Employer of Choice
 - Hiring, Training and Retaining the Best
 - Balance of Expectations

- **Customer Focus**
 - Evolving Service
 - Responsive Service
 - Warm Service
 - Exact Service
 - Appropriate Service

**Vendors are the
Key Supporters**

**Satisfied Customers
are Forever**

**Employees are the Brand's
Standard Bearers**





FOUR SEASONS
Hotels and Resorts