

3 January, 2014

Mr Nicholas Brooke
Chairman
Harbourfront Commission
17/F, West Wing
Central Government Offices
2 Tim Mei Avenue
Tamar, Hong Kong

Dear Nick,

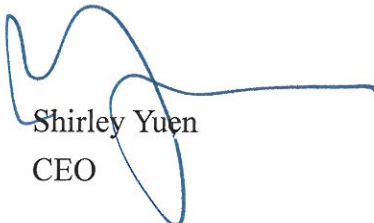
**Phase 1 Public Engagement Exercise for the
Proposed Establishment of a Harbourfront Authority**

The Chamber generally supports the establishment of a dedicated and independent Harbourfront Authority with a clear delineation of commensurable power to oversee the planning, development and management of Hong Kong's shoreline.

2. Although the existing partnership arrangement between the Government and the Harbourfront Commission has been instrumental in bringing about improvements to the waterfront through a number of enhancement projects, we believe that the centralization of the decision-making and management processes within a single institution should be a significant step forward in promoting flexibility, consistency, and transparency, while also emphasizing a people-centred approach with regard to the harbour and its environs.

3. We look forward to making more substantive comments during phase two of the public engagement exercise when further details on the establishment of the Authority are released.

Yours sincerely,


Shirley Yuen
CEO